AGENDA and NOTICE OF MEETING CITY OF HIGHLAND INDUSTRIAL DEVELOPMENT COMMISSION

CITY HALL 1115 BROADWAY July 1, 2020 12:00 P.M.

NOTE: This meeting will be conducted via phone conference as part of COVID-19 response.

Please see page 2 of this agenda for instructions for submitting public comments

and for monitoring the meeting

Call to order: Chairman Jim Meredith

Approval of Minutes:

A. Motion—Approve of Minutes of the June 3, 2020 regular meeting of the Industrial Development Commission.

Reports:

- A. Treasurer's Report—Jon Greve
- B. Updates on other job inquiries—Mark Latham
- C. Update on Highland Communication Services—Mark Latham
- D. Update on Disaster Relief Initiatives---Mallord Hubbard
- E. FEMA Map update---Mark Latham

New Business:

- A. Approval of grant to Keri Douglas of Renew Functional Medicine and Anti-Aging for implementation of solutions provided as part of Technology Innovation Program
- B. Recommendation on Development Agreement with Langhauser Sheet Metal

Next Meeting:

A. Next meeting of the Industrial Development Commission is scheduled for Wednesday, August 5, 2020.

Adjournment



Anyone requiring accommodations, provided for in the Americans with Disabilities Act (ADA), to attend this public meeting, please contact Breann Speraneo, ADA Coordinator, by 9:00 AM on Tuesday, June 30, 2020, by calling 618-654-7115.

Directions for Public Monitoring of Highland City Council Meetings:

In an effort to protect as many individuals as possible, including the leaders of our communities statewide, Governor J.B. Pritzker has issued a number of directives, one of which was to suspend the provisions of the Illinois Open Meetings Act (5 ILCS 120), requiring or relating to in-person attendance by members of a public body. Specifically, (1) the requirement in 5 ILCS 120/2.01 that "members of a public body must be physically present;" and (2) the conditions in 5 ILCS 120/7 limiting when remote participation is permitted, are suspended. Public bodies are encouraged to postpone consideration of public business where possible. When a meeting is necessary, public bodies are encouraged to provide video, audio, and/or telephonic access to their meetings to ensure members of the public may monitor the meeting, and to update their websites and social media feeds to keep the public fully apprised of any modifications to their meeting schedules or the format of their meetings due to COVID-19, as well as their activities relating to COVID-19.

In following this directive, the City of Highland is providing the following phone number for use by citizens to call in just before the start of this meeting:

618-882-5625

Once connected, you will be prompted to enter a conference ID number.

Conference ID #: 798439

This will allow a member of the public to hear the city council meeting. **Note:** This is for audio monitoring of the meeting, only. Participants will not be able make comments.

Anyone wishing to address the city council on any subject during the Public Forum portion of the meeting may submit their questions/comments in advance via email to lhediger@highlandil.gov or, by using the citizens' portal on the city's website found here:

https://www.highlandil.gov/citizen_request_center_app/index.php. Any comments received prior to the end of the "Public Forum" portion of the meeting, will be read into the record.



CITY OF HIGHLAND

To: Industrial Development Commission

From: Mallord Hubbard, Economic & Business Recruitment Coordinator

Date: June 24, 2020

Re: Development Agreement with Langhauser Sheet Metal

RECOMMENDATION: It is Staff's recommendation that the Industrial Development Commission

review and recommend advancing a Development Agreement with

Langhauser Sheet Metal.

DISCUSSION:

Langhauser Sheet Metal is proposing a warehousing addition to its building located at 120 Matter Dr. Langhauser is a heating/cooling company specializing in commercial and residential installations and service. The building is located in TIF #1 Project Area, making it eligible for incentives providing property tax rebates. This will allow the company to expand its existing operations with the opportunity for future growth and job creation.

Langhauser's proposed expansion has a total investment estimated to be \$170,000 in eligible project costs. The TIF Agreement would reimburse 75% of the incremental EAV of property taxes, generated as a result of the project's completion. The present EAV for assessment year 2018 is \$96,610. The Developer anticipates estimated EAV after redevelopment and completion of project to be \$400,000. Therefore, the estimated reimbursement would be \$2,979 annually for 10 years, or until the maximum reimbursement amount is reached. It is important to note, the estimated reimbursements are estimates only, reimbursements are solely contingent on the actual incremental EAV generated as a result of the project's completion.

The maximum reimbursements the project would be eligible for is \$34,000 over the 10 year life of these agreements.

CITY OF HIGHLAND - BUSINESS ASSISTANCE APPLICATION

Project Name	<u>CANGHAUSER SHEET META</u>	n ADDITION	W
Address of Propose	ed Project <u>120 MATTER DRIVE HILHU</u>	AND IL 62249	Augusta - August
APPLICANT INFOR	RMATION		
Company Name	LANGHAUSDR SHEET METAL	Office Phone	618-654-8086
Company Address	120 MATTER DRIVE	Alt. Phone	618-781-6595
City State Zip	HIGHLAND	Fax	618-654-3077
Contact P	Person / Title BRIAN LANGUAUSEC	PRESIDENT	·····
	Email brian @ langhausethyac.	COM	_
Type of Business:	Corporation Partnership Sole Proprietor Trust	Years in Business	s <u>49</u>
PROJECT COSTS		Projected Cos	its .
	Architectural & Engineering Fees Legal & Other Professional Fees Cost of marketing the sites Purchase Land Purchase of Existing Facility Demolition Cost Site Improvements Rehab, remodel of existing building Construction of New Building(s) Contingency Working Capital (Equity) Other (Please Specify) (Suicolo Approxis)	1(b,000.2)	
TOTAL PROJECT			-
		170,000.00	-
	\$ Assistance Requested		-

CURRENT INFORM	<u>MATION</u>					
SALES	Current Annual Gross Sales	NA				
SALES TAX	Current Annual Taxable Sales for Sales Tax	Market and the second s				
JOBS	Current number of full time jobs (proof from IDES)					
PROPERTY TAX	PROPERTY TAX Attach a copy of the most current property tax bill Real Estate Taxes for the year ATTACHED					
Parcel ID Number for	or each property within your development area or each property within your development area or each property within your development area	D2-2-18-32-00-000-024				
	Township (Helvetia Saline Marine)	Saline				
	Fair Market Value (or Current Appraisal Value)					
	Taxable Value					
	Combination Tax Rate					
	Total Tax					

ESTIMATES AFTER REDEVELOPMENT	1,400 Se Fr. CADALDO ARDA
Acreage or total square footage of the project area	1,400 SR AT CONDRED AREA 3,750.50 PS- BUILDING
Square Footage of Building / Structures Office 800 7500 /2400	10,700
Estimated Market Value after redevelopment	
EAV after redevelopment (approx 1/3 of Market Value)	
Estimated Annual Gross Sales (Includes Labor)	
Estimated Annual Taxable Sales for Sales Tax 2019	7,609,00
Estimated Number of Newly Created Full Time Jobs	2-3
Type of Jobs (Clerical Production Sales and Service)	.15
Estimated Annual Salary for each newly created job	63,700-75,000
Estimated Number of Jobs Retained - Full Time	<u>15</u>

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Please include a narrative that will address the following:

- 1. Description of Business / Company
- 2. Project Description
 - a) Construction information that may include the number of square feet to be demolished and constructed, the number and square footage of units, parking, and the number of construction phases;
 - b) Evaluation of site or other constraints;
 - c) Benefit or Service to the Community;
- 3. A request for the City's assistance with the project that specifies the type(s) of assistance needed and why it is needed.
- Construction start date and timeline for Project Completion.
- 5. Applicant may need to also submit any additional information such as site plans, environmental studies, marketing studies, business plans, engineering or architectural drawings to be included for review and consideration.

Certification of Applicant

The applicant certifies that it will comply with all the rules, regulations, and ordinances of the City of Highland. Applicant hereby certifies that will information contained above and in exhibits attached hereto is true to his/ her best knowledge and belief and are submitted for the purpose of obtaining financial assistance from the City of Highland, Illinois. Additional cost, above the amount of deposit, incurred by the City for outside professional review or expertise will be the responsibility of the applicant.

Brian Janghama Brian Brian Print Name and Title

Date

LANGHAUSER SHOET METAL
Print Company Name

Return application to: City of Highland

Attn: Mallord Hubbard 1115 Broadway, PO Box 218

Highland IL 62249 618-654-9891



120 Matter Drive, Highland, IL 62249 P 618/654-8086 F 618/654-3077

June 1, 2020

To: City of Highland

Job name: Business Assistance Application Narrative

TIF Zone

Langhauser Sheet Metal Narrative-

Langhauser Sheet Metal is a heating/cooling company specializing in commercial and residential installations and service. We also have a full duct fabrication line in which we fabricate duct and fittings in house. Langhauser Sheet Metal has been in business serving Highland and the surrounding area for 49 years. We currently have eleven sheet metal workers, three servicemen, and two office workers.

Project Description-

Langhauser is proposing to remove the end (non-bearing) wall and add a 75x50 warehouse addition to the back of the building. This addition will match the wood frame building that was added in 2003. Also, a 40x35 covered loading area will be added. The building addition will be used for additional storage and the covered area will allow us to get the exposed things covered and allow for dry loading on rain days.

There are no site constraints other than one electrical pole that will need to be moved. This has been coordinated with the City previously.

The building addition and covered storage will allow us to clean up the parking lot and surrounding building. Currently, we have no room to move things indoors. In addition, we currently have eight semi-trailers in our parking lot. Our plan is to move some of the items indoors and dispose of at least seven of them. Most of the trailers have been here for over 15 years and are dilapidated.

The City Assistance requested is that Langhauser Sheet Metal is in the TIF District. We request the use of these funds for the above reasons and that we are zoned accordingly.

The construction start date is immediately. We have applied for a zoning permit and are waiting on the building drawings to be completed.

Sincerely.

Brian Langhauser

CHRIS SLUSSER

Registration #: 267640



MADISON COUNTY TREASURER			Registration #: 267640					14226	
PARCEL I.D. NUMBER 02-2-18-32-00-000-026		RATES 2018	AMOUNT	OF TAXES	TAXING DISTRICT		RATES 2019	AMOUNT OF TAXES	
02-SALINE TOWNSHIP		4.8075 1.8905	\$4,154.16 \$1,633.58	HIGHLAND CU #5 CITY OF HIGHLAND		4.6673 1.8735	\$4,033.01 \$1,618.89		
907	TAX CODE	2019	0.0000 0.5953	\$514 \$397 \$272 \$144		HIGHLAND TIF #1 MADISON COUNTY		0.0000 0.5746	\$827.36 \$496.52 \$392.65 \$245.84
	TAX PAYING AGENT NUMBER	REAL	0.4599 0.3157		\$397.40 \$272.80	SW IL COL	SWIL COLLEGE #522 SALINE ROAD & BRIDGE		
0060	CLASS CODE	ESTATE	0.1670 0.1214		\$144.30 \$104.90		EMORIAL LIBRARY	0.2845 0.1646	\$142.23
86,410	TILF CERTIFIED ASSESSMENT	TAXES	0.1214			U SALINE IC	WWINSHIP	0.0926	\$80.02
289,860	FAIR MARKET VALUE				i				
93,620	NON-FARM ASSESSMENT								
× 1.0319	TOWNSHIP MULTIPLIER	LEGAL DESCRIPTION							
+ 0	FARM LAND \$0.00	M MATTER 5T	H SUBD LOT	1& PT V	AC ST 281	.2	2019 To	OTAL TAX	\$7,836.52
+ 0	FARM BUILDING \$0.00	6 X 205.83 IRR				2019 TAXES PAID 2019 TOTAL TAX DUE			
= 96,610	TOWNSHIP EQUALIZED VALUE								
- 0	HOMESTEAD IMPROVEMENT EXEMP.	ACREAGE TOTAL = 0.0000 Property Address				2010 101712			
- 0	GENERAL LANCHALISEE			ERT J AND EDNA M		00.040.00.00			
× 1.0000	STATE MULTIPLIER	HIGHLAND, IL		2249		02-2-18-32-00-000-026 LANGHAUSER ROBERT J AND EDNA M			
96,610	STATE EQUALIZED VALUE	THIS IS NOT A NEW OR ADDITIONAL TAX				1 ROBIN CT	_	AND EDNA W	
- 0	SR ASSESSMENT FREEZE DEDUCTION	INFORMATIONAL DISTRICTS		s	AMOUNT	_	HIGHLAND IL 6.		
- 0	GENERAL HOMESTEAD OWNER OCCUPANCY	MUNICIPALITY PENSION UNIT SCHOOLS PENSION			\$661.30 \$217.15				
- 0	HOMESTEAD DEDUCTION OVER 65	COUNTY PEN	SION	ON \$130		14			
- 0	FRATERNAL/VETERAN ORG. FREEZE	TOWNSHIP PE ROAD DISTRIC		\$9.07 \$3.63					
- 0	DISABLED PERSON								
		1							

* * * REMINDER * * * IF YOU ESCROW TAXES

Check with your mortgage company before paying.

Total Collected in 2019 - \$437,724,207

VETERAN EXEMPTION TAXABLE VALUE

COMBINATION TAX RATE

DRAINAGE

96,610

8.1115

\$7,836.52

0.00

SCHOOL DISTRICT	56%		\$246,175,429
CITIES/VILLAGES	13%	\$58,558,800	
MADISON COUNTY	7%	\$30,797,750	
COMMUNITY COLLEGE	7%	\$30,666,131	
OTHER DISTRICTS	5%	\$25,996,116	
TIF DISTRICTS	6 %	\$25,884,277	
TOWNSHIPS	5%) \$	19,645,704	





WARNING: Don't Overpay!

Ways to reduce YOUR equalized assessed valuation (EAV)

Contact the Chief County
Assessor's Office @ 618.692.6270

- Homestead —\$6,000
- Senior Citizen —\$5,000
- Disabled Veteran Contact Assessor
- Returning Veteran —\$5,000
- Disabled Person \$2,000
- Senior Citizen Freeze Contact Assessor
- Homestead Improvement Contact Assessor

TIF DISTRICT #1 INCENTIVE PROGRAM FOR LANGHAUSER SHEET METAL

All numbers are estimates. The final incentives would be based on actual numbers provided through the required documentation.

34,000 MAXIMUM TIF DISTRICT INCENTIVES

20% of eligible costs =\$170,000*20%=\$34,000

N/A FEE WAIVERS (Estimated)

\$

Based on actual costs

Building Permit

Plumbing Permit

Electrical Permit

Certificate of Occupancy

Site Plan Review (Zoning Code Req.)

Exterior Plan Review by others (estimate)

Electric Connection Fees

Water Connection Fees

Sewer Connection Fees

(This incentive is not eligible in TIF Agreements)

\$ 2,979 PROPERTY TAX REBATE

Reimburse up to 75% of property taxes from the incremental TAXABLE VALUE up to 10 years.

(\$133,333.33-96,610*.081115*.75=\$2,978.81 Annually)

N/A SALES TAX REBATE

Reimburse up to 100% of the incremental 1% City sales tax up to 10 yrs.

(This incentive is not eligible in TIF Agreements)

\$ 29,788.10 Estimated Incentive Total over 10 year Time Period

Total package shall not exceed 20% of the Total Projected Costs

Encourage 20% local suppliers.

This represents a general offer. All details and offers must be approved by the City Council and an agreement must be agreed upon and signed by both parties.

Incremental - means the additional or new taxes, above the base year taxes.



To: Kari Douglas, N.P.

From: Technology and Innovation Program Mentors

Subject: Recommendations and go forward plan

Summary:

Kari Douglas, N.P. and owner of Renew Functional Medicine and Anti-Aging was selected as the inaugural participant in the City of Highland's Technology and Innovation Program or TIP.

The TIP was developed by the City of Highland's department of Economic Development, in partnership with the city's Department of Technology and Innovation, the Small Business Development Center of Southern Illinois and various community mentors.

The goal of the TIP is to advance the growth of local businesses through the City's cutting-edge telecommunications infrastructure, Highland Communication Service (HCS), through process improvement and through adapting innovative approaches to tackle current day challenges marked by growing e-commerce and other technical trends. By matching small businesses with volunteer mentors who can advise businesses on overcoming the barriers to growth, increased profit will be realized.

The TIP is based on the belief that a local, small business is far more likely to achieve significant and sustainable growth when supported by multiple mentors with proven skills and experience. With its interest in success, the TIP contributes to the economic development of the community and delivers a competitive edge to keep local businesses relevant with e-commerce innovation.

Renew Functional Medicine and Anti-Aging was selected because the mentors believed they could have a positive impact on her business; could be realized by invoking improvements in processes, exploiting technology that Kari already owns and utilizing innovation to reach more customers with fewer resources.

The TIP team would like to thank Kari for the effort, passion and open approach taken on this venture and offering the following as guidance.



Stated Goals

- 1) Make functional medicine available to more people
- 2) Maintain storefront services in Highland
- 3) Reduce non-functional medicine services to focus on clients with wellness needs

Strategic Synopsis

- 1. Increased awareness of functional medicine discipline and specifically, of Kari's clinic
- 2. Increased and consistent revenue from functional medicine clients
- 3. Scalable services

Recommendations

Quick Wins:

The following recommendations are those that can be implemented with little to no capital. They are item that the TIP will commit to assisting with set-up, creating a schedule for ongoing planning, and will follow up on over the course of the next 6-12 months.

- 1. Data Acquisition
 - a. Utilize Google Analytics (Guidance provided by TIP Mentors)
 - i. how visitors located your website
 - ii. which pages they visited
 - iii. how many unique visitors your website gleaned
 - b. Capture Data from EMR (\$1000.00 consulting, add in software)
 - i. Who, what, when, etc. to develop reminders to reach out for follow up services and /or drip campaigns
 - ii. Use for referrals
 - iii. Request testimonials



- 2. Create and share your message
 - a. Develop your pillar marketing plan
 - i. Brand
 - ii. Message
 - b. Develop more robust and delineated website (\$500.00)
 - i. separate services
 - ii. use for value add to clients (scalability)
 - iii. gain granular detail about market and customer base
 - c. Develop word press blog (Guidance provided by TIP Mentors)
 - i. Feels like conversation
 - ii. Keep clients close/connected to you and your passion
 - d. Link to all your collateral (facebook, website, etc.)
- 3. Create your awareness campaign (\$500.00)
 - a. Use your brand, your message and your data to constantly stay in front of clients and potential clients

Long Term Strategy

Scalability

Understanding the passion Kari has for the functional medicine discipline, it's difficult to disconnect from the client. However, in order for her business to thrive, she must be able to receive a growing number of clients without adding resources. In an economic context, a scalable business model means increasing sales (revenue) with a less than proportional resources (expense) but still providing a high quality of product or service. In order for Kari to achieve the first stated goal, 'make functional medicine available to more people,' a more scalable service delivery model is required.

The following recommendations are offered by the TIP members in regard to scalability:

- 1. Create on-line search knowledge base or a repository of information that is available for clients to draw from. This could be in the form of an organized wiki linked to word press blog, named and searchable videos, etc.
- 2. Use Zoom Meetings for follow up calls. Allowing customers to visit with you without asking them to leave their homes or your driving to / from the clinic will reduce wasted time spend driving to and from.



- 3. Create business to business (B2B) relationships. Partner with traditional medical doctors, chiropractors, weight loss clinics, massage therapists, aestheticians, etc.
- 4. Streamline the intake form; perhaps links some information to the form for immediate feedback to the client. For example, if the client clicks on 'insomnia' link that field to information about sleep hygiene or other basic knowns about insomnia.

Pricing Model

It's clear that relationship building is not only important to Kari but it's critical to a successful health care plan. While the current price model is intended to be a subscription based service, meaning a time element exists for which services are rendered, the price may not be palatable, especially for those who aren't familiar with or believers in functional medicine. A subscription based business model offers the consistent, predictable revenue that Kari identified as a goal, it can break large fees into smaller, more manageable payments for clients and it can establish a foundation for long term relationship building between Kari and her client.

The following recommendations are offered by the TIP members in regard to pricing model:

- 1. Provide a very clear response to 'how much does this cost'? A better answer regarding insurance and the total cost is necessary. That must go on your website.
- 2. Offer three options and name them a standard name with which clients can relate.

These are random examples:

Wellness or Youthful package: Focus on overall health and movement. Designed to work in conjunction with a physical fitness or therapy team. Provide a botox or facial with this.

Young at Heart Package: Focus on elder or senior care. Maybe diabetes or arthritis is the key driver in this package. Provide medicine review along with ways to stay active

Inflammation or Weight Loss Package: Lots of information out there about inflammation and insulin resistance. This could focus of food sensitivities or gut health.



Standard might be \$50 a month and include a phone call or zoom meeting 1x per week for 15 mins, include access to the knowledge base and 1 normal blood screening per year.

Active (focus on active people) might be \$75 a month, include a phone call or zoom meeting 2x per week, include a metabolic and food sensitivity panel with 1 facial or massage every 6 months

Silver (for older folks) might be \$60 a month, include all that is in standard plus colorectal screening, and blood sugar consulting.

- 3. Call yourself a life coach or wellness specialist. Offer life coaching services that focus on food being for health and medicine being for ailments.
- 4. Offer first meeting at no cost or an entry rate of \$50 that includes a certain amount of testing for you to provide meaningful feedback. Or, offer a facial or botox with a subscription for services.

Awareness Campaign (Guidance provided by TIP mentors)

In order for the market to understand the value of your service, focus on an awareness campaign should be established. Awareness campaigns typically are defined as a sustained effort to educate individuals and boost public awareness about an organization's cause or issue. And in almost every instance they should:

- 1. target people who share your organization's beliefs and values;
- 2. educate those potential supporters about your issue or cause; and
- 3. generate new contacts for your donor database

Successful awareness campaigns provide education about the problems you solve. They use current event s to connect issues to your cause. You could use the current COVID pandemic to encourage people to seek self-care, for example, or teach food preparation for the purpose of wellness.

Hold zoom meetings or events in conjunction with any B2B partnerships you've created or would like to establish.

Make sure any collateral you provide or events include a call to action meaning you ask them to do a particular thing that encourages further interaction.

All collateral should message your problem and your answer and should not focus on the discip0line or your particular organization. Stay focused on bringing awareness to 1) and problem and 2) how you can solve it.



Business to Business Strategy

Because functional medicine is obscure, gaining traction from other businesses that share the same sort of followers will help you build your clientele in a scalable approach. In the context of communication, business-to-business refers to methods by which employees from different companies can connect with one another, such as through social media, procuring products from one another or providing services that are complimentary of each service or product.

Consider dovetailing with the following businesses or types of businesses:

- Apex Physical Therapy
- ChiroPro
- Massage Therapists with credible reputation
- Cygan Delaney EatWell or other dietary professionals
- Highland Nutrition or other provider of supplements

Go Forward Plan

- 1) Recommend \$2000 grant from IDC to offset the costs of implementing robust website, creating your awareness campaign, and exploiting all capability of the EMR.
- 2) Create Press Release highlighting Kari, the TIP and mentors. Submit to area newspapers and economic development organizations.
- 3) Schedule (3) 2 hour working sessions with some or all of the mentors to create Google Analytics, WordPress Blog and discuss awareness campaign in more details.
- 4) Provide 90 day follow up meeting to answer questions or assist with new needs.
- 5) Meet quarterly over the following year to review success indicators.
- 6) Provide year in review report to IDC showing the value of measures taken.